

Investment Thesis

Investment Thesis

Historicals

Valuation

Industry Analysis

Business Model

Governance

Risk and Growth

Conclusion

Company Overview

Company Name Freeport-McMoRan Inc.

Ticker FCX

Current Price \$41.37

Current Date 10/27/2025

Target Price \$50.58

Target Date 10/27/2027

Industry Copper Mining / Metals & Mining

Sector Mining

Shares Outstanding 1.443 Billion USD
Market Cap 58.69 Billion USD

Monthly Trading Volume ≈ 372 million shares/month

Beta 1.58

Freeport-McMoRan Inc. engages in the exploration, mining, and production of mineral resources worldwide. The company primarily produces copper, along with significant gold and molybdenum by-products. It operates large, long-lived, geographically diverse assets, including the Grasberg minerals district in Indonesia, and major mining operations in North and South America. Freeport-McMoRan supplies refined copper, copper concentrates, gold, and molybdenum to industrial customers and manufacturers around the world.

Investment Thesis

BUY \$10,000 of FCX

PROS

> 15% difference between target and current price

Positive Outlook for Copper Demand

80 million USD of Government Funding

CONS

High Geopolitical and Operational Risk

Commodity Price Sensitivity





Timeline

Risk and Growth Historicals Valuation **Industry Analysis Business Model Investment Thesis** Governance Conclusion Reached a landmark agreement with the Indonesian Discovered the copper & gold Acquired Phelps Dodge and government, securing longterm mining rights and majority deposit (Grasberg) in became the world's largest Indonesia by predecessor publicly traded producer of ownership of the Grasberg copper at that time mine company 2010-2016 1989 2025 2007 2018 1988 Expanded into oil & gas, later FCX listed on the New York FCX gave up a 12-percent sold off due to downturn Stock Exchange stake in PT Freeport Indonesia to the Indonesian government "at no cost," despite the latter only asking a 10 percent additional ownership





Historical Factors

Investment Thesis - Historicals - Valuation - Industry Analysis - Business Model - Governance - Risk and Growth - Conclusion

Recent Performance:

- Freeport-McMoRan annual revenue for 2024 was \$25.455B, a 11.38% increase from 2023
- Revenue for the twelve months ending June 30, 2025, was \$25.820B, a **4.64**% increase year-over-year
- Higher copper/gold prices boosted revenue, but costs and operational pressures persist

Volatility Measures:

- Annualized Volatility: 33.22%
- 5-year total return: 149%
- Beta (5Y Monthly): 1.58

Major Historical Events:

 Grasberg Mining Incident (Indonesia): A large "mud rush" of 800,000 metric tons killed 7 workers on Sep 8th, 2025





Stock Price Trends







DCF - WACC

WACC Calculations					
Capital Structure					
Total Debt	\$8,948.00				
Total Equity	\$59,696.91				
Debt-to-Total Capitalization	13.0%				
Equity-to-Total Capitalization	87.0%				

Cost of Debt	
Cost of Debt	3.6%
Tax Rate	36.1%
After-Tax Cost of Debt	2.3%

Cost of Equity	
Risk-free Rate	4.0%
Market Risk Premium	5.9%
Levered Beta	1.58
Cost of Equity	13.3%

WACC 11.9%

- Cost of debt: Interest/Debt
- Tax Rate: 3-Yr Effective
- Risk-Free: 10-year Treasury Yield
- Market risk premium: Bloomberg
- Levered Beta: Bloomberg





DCF - Assumptions Base Case

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					Project	ed Annual Forec	ast	
	2022	2023	2024	2025	2026	2027	2028	2029
Period				1	2	3	4	5
Mining Operations	\$21,091.0	\$21,104.1	\$23,817.0	\$21,513.6	\$23,110.3	\$26,853.3	\$28,386.0	\$29,666.0
		0.1%	12.9%	(9.7%)	7.4%	16.2%	<i>5.7</i> %	4.5%
Copper	\$16,431.0	\$15,731.1	\$17,678.0	\$16,143.5	\$17,173.5	\$20,111.9	\$21,419.2	\$22,490.1
		(4.3%)	12.4%	(8.7%)	6.4%	17.1%	6.5%	5.0%
Gold	\$3,257.0	\$3,378.0	\$4,441.0	\$3,561.7	\$3,911.4	\$4,635.1	\$4,797.3	\$4,941.2
		3.7%	31.5%	(19.8%)	9.8%	18.5%	3.5%	3.0%
Molybdenum	\$1,403.0	\$1,995.0	\$1,698.0	\$1,808.4	\$2,025.4	\$2,106.4	\$2,169.6	\$2,234.7
		42.2%	(14.9%)	6.5%	12.0%	4.0%	3.0%	3.0%
Refining & Smelting	\$1,689.0	\$1,750.9	\$1,638.0	\$1,818.2	\$1,972.7	\$2,071.4	\$2,133.5	\$2,186.8
		3.7%	(6.4%)	11.0%	8.5%	5.0%	3.0%	2.5%
Revenue	\$22,780.0	\$22,855.0	\$25,455.0	\$23,331.8	\$25,083.0	\$28,924.7	\$30,519.5	\$31,852.8
		0.3%	11.4%	(8.3%)	7.5%	15.3%	5.5%	4.4%
EBITDA	\$9,056.0	\$8,293.0	\$9,105.0	\$8,282.8	\$9,029.9	\$12,293.0	\$12,970.8	\$13,059.7
EBITDA Margin (%)	39.8%	36.3%	35.8%	35.5%	36.0%	42.5%	42.5%	41.0%
EBIT	7,037.0	6,225.0	6,864.0	\$6,182.9	\$6,897.8	\$9,487.3	\$10,071.4	\$10,192.9
EBIT Margin (%)	30.9%	27.2%	27.0%	26.5%	27.5%	32.8%	33.0%	32.0%
Depreciation & Amortization	\$2,019.0	\$2,068.0	\$2,241.0	\$2,099.9	\$2,132.1	\$2,834.6	\$2,899.4	\$2,866.8
D&A as a % of revenue	8.9%	9.0%	8.8%	9.0%	8.5%	9.8%	9.5%	9.0%





DCF - Assumptions Base Case

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	2022	2023	2024	2025	2026	2027	2028	2029		
Period				1	2	3	4	5		
Cash	\$8,146.0	\$4,758.0	\$3,923.0	3,923.0	3,923.0	3,923.0	3,923.0	3,923.0		
Accounts Receivable	1,336.0	1,209.0	578.0	609.8	652.5	691.6	729.7	769.8		
nventories	5,180.0	6,060.0	6,808.0	7,012.2	7,117.4	7,971.5	8,529.5	8,956.0		
Other Current Assets	381.0	375.0	535.0	543.0	559.3	575.0	586.5	595.3		
Accounts Payable & Accrued Expenses	\$4,027.0	\$3,729.0	\$4,057.0	\$4,320.7	\$4,666.4	\$4,993.0	\$5,317.6	\$5,610.0		
Debt	10,620.0	9,422.0	8,948.0	8,948.0	8,948.0	8,948.0	8,948.0	8,948.0		
Capital Expenditures	3,469.0	4,824.0	4,808.0	4,500.3	4,612.8	3,897.8	3,547.0	3,547.0		
Accounts Receivable Growth (%)				5.5%	7.0%	6.0%	5.5%	5.5%		
nventories Growth (%)				3.0%	1.5%	12.0%	7.0%	5.0%		
Other Current Assets Growth (%)				1.5%	3.0%	2.8%	2.0%	1.5%		
Accounts Payable & Accrued Expenses Growth (%)				6.5%	8.0%	7.0%	6.5%	5.5%		
Capital Expenditures Growth (%)				(6.4%)	2.5%	(15.5%)	(9.0%)	0.0%		





DCF - Calculations

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Terminal Value	
Growth in perpetuity method:	
Long term growth rate	2.0%
WACC	11.9%
Free cash flow (t+1)	9,287.5
Terminal Value	93,812.9
Present Value of Terminal Value	\$53,470.3

Enterprise Value to Equity Value	
Enterprise Value	\$81,861.2
Less: Net debt	5,025.0
Equity Value	\$76,836.2
Diluted Shares Outstanding	1,443.0
Equity Value Per Share	\$53.25

DCF Implied Share Price

Approach Base		Downside	Upside	
Perpetuity	\$53.25	\$39.76	\$62.86	





Multiples

Company Name	Industry	Sector	Largest Geographical Segment	Largest Revenue Segment
Target				
Freeport-McMoRan Inc.	Metals & Mining	Materials	Asia	Copper
Comparable companies				
BHP Group	Metals & Mining	Materials	Asia	Iron Ore
Rio Tinto	Metals & Mining	Materials	Asia	Iron Ore
Southern Copper Corporation	Metals & Mining	Materials	South America	Copper
Ero Copper Corporation	Metals & Mining	Materials	South America	Copper
Newmont Corporation	Metals & Mining	Materials	Australia	Gold

	Market and Financial Data								Valuation			
Company Name	Price	Market Cap (B)	Ent	erprise Value (M)	L	TM Sales (M)	LTN	I EBITDA (M)	Earnings (M)	EV / Sales	EV / EBITDA	P/E
Target												
Freeport-McMoRan Inc.	\$ 41.370	\$ 59,696.910	\$	81,861.173	\$	25,455.000	\$	9,105.000	\$ 1,889.000	3.2x	9.0x	31.60
Comparable companies												
BHP Group	56.80	140,890.0	0	153,340.00		51,260.00		223,440.00	9,020.00	3.0x	0.7x	15.62
Rio Tinto	68.38	106,720.0	0	112,710.00		53,730.00		18,210.00	10,270.00	2.1x	6.2x	10.39
Southern Copper Corporation	128.32	101,780.0	0	105,220.00		11,890.00		6,760.00	3,610.00	8.8x	15.6x	28.19
Ero Copper Corporation	20.73	2,710.0	0	2,750.00		535.90		237.10	142.69	5.1x	11.6x	18.99
Newmont Corporation	94.89	104,232.0	0	95,890.00		18,682.00		10,940.00	3,348.00	5.1x	8.8x	31.13

Mean	4.8x	8.6x	20.87
Median	5.1x	8.8x	19.0x
25 Percentile	3.0x	6.2x	15.62
75 Percentile	5.1x	11.6x	28.19
Standard deviation	2.607	5.612	8.658





Precedent Transactions

Date Target	Buyer	Target Business Descrption	Transcation Value	Revenue	EBITDA	EV / Revenue	EV / EBITDA
6/20/23 Copper Mountain Mining	Hudbay Minerals Inc.	Canadian based, focused on the mining of copper, gold, & silver	\$439.00	\$373.10	\$160.80	1.18x	2.73x
3/31/23 Yamana Gold	Anginco Eagle Mines	Focuses on exploration and production of gold and silver	4,800	2,400	920.00	2.10x	5.22x
7/31/14 Las Bambas Copper Mine	MMG	Extractiona of processing of copper ore to produce concentrates	8,100	1,760	850.00	4.55x	9.41x
11/6/23 Newcrest Mining	Newmont Corporation	Australia's largest gold producer, with copper as a by-product	19,120	2,170	1,150	3.81x	8.18x
5/2/25 OZ Minerals	BHP & Lundin Mining	Copper focused international mining company	6,420	1,920	692.70	3.10x	6.20x
12/16/22 Turquoise Hill Resources	Rio Tinto	Canadian based mining focused on the Oyu Tolgoi copper mine	3,100	1,690	510.00	3.24x	4.40x
			Mean			3.00x	6.02x
			Median			3.17x	5.71x
			25 Percentile			2.35x	4.61x
			75 Percentile			3.67x	7.69x
			Standard deviation			1.204	2.461





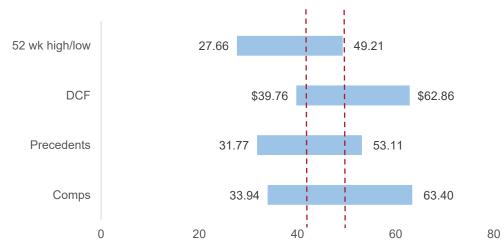
Weighted Valuation

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Football Field Data

	Low bar	Difference	High Bar
Comps	33.94	29.45	63.40
Precedents	31.77	21.34	53.11
DCF	\$39.76	23.10	\$62.86
52 wk high/low	27.66	21.55	49.21





Implied Stock Price	
Total DCF	\$53.25
Comparables	\$52.09
Precedent Transactions	\$41.95

Weights	
DCF	45%
Comparables	35%
Precedent Transactions	20%

Target Price	50.58
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Current price	41.37
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Implied Profit per Share	\$9.21
Undervaluation	18.21%





Industry Trends

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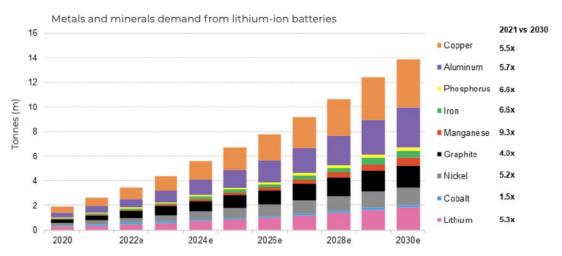
Mining Industry:

 Surge in many minerals with new technology advancements, specifically copper

Copper Industry:

- Infrastructure construction materials
- Technology communication, global infrastructure, artificial intelligence
- Decarbonization electric vehicles, reusable energy
- Supply is trending down and demand trending up

PEDAL TO THE METAL



Source: BloombergNEF. Note: Metals demand occurs at mine mouth, one-year before battery demand. All metals expressed in metric tons of contained metal, except lithium, which is in lithium carbonate equivalent (LCE).





Competitive Landscape

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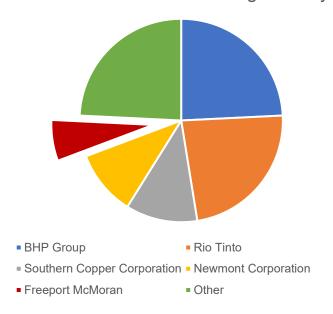
Business Model

BHP

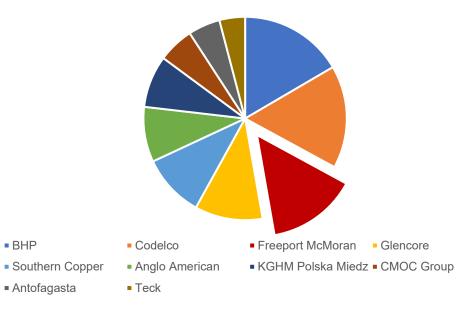
Risk and Growth

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Market Share of the Mining Industry



Top 10 Global Copper Producers







PESTEL Analysis

Investment Thesis Historicals Valuation Industry Analysis Business Model Governance Risk and Growth Conclusion

P

Political

US Government Support – Copper uses

Indonesian Regulatory and Licensing Changes Ε

Economical

Emerging Clean Energy Market

Increasing Costs for Labor and Equipment S

Social

Labor Issues

Public Perception T

Technological

Automation

ESG Tracking Tools

E

Environmental

Environmental Regulations

Climate Change Impact

Water Usage

L

Legal

Permitting and Licensing

Litigation Risk





Porter's Five Forces

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Threat of new entrants (Low)

- High barriers to entry
- Regulatory hurdles
- Resource access

Threat of Substitutes (Low)

- Emerging demand
- Limited substitutes for copper

Bargaining power of buyers (Moderate)

- Nature of the commodity, same product as the competitor
- Globally set prices
- Emerging Demand

Bargaining power of suppliers (Moderate)

- Specialized equipment
- Energy and fuel dependency

Threat of Rivals (High)

- Competing with large players
- Price volatility
- Competition for resource rights





Business Model

Investment Thesis Historicals Valuation Industry Analysis Business Model Governance Risk and Growth Conclusio

"As we embrace this exciting period of innovation and advancement, our commitment to sustainability and operational excellence remains unwavering." Kathleen L. Quirk, President and CEO

Implementing new initiatives is a big focus

- Construction of a new refinery completed in Indonesia
- Implementing new updates to leaching process in North and South America

Significant mineral reserves to be mined in future years

- 97 billion pounds of copper (4.2 billion pounds mined in 2024)
- 23 million ounces of gold (1.9 million ounces mined in 2024)
- 3.16 billion pounds of molybdenum (80 million pounds mined in 2024)





Management and Employees

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Leadership	Compensation	Labor/Workforce	Controversies
 Richard C Adkerson: Credited with leading the company through major deal (Phelps Dodge)also has prior senior roles in Arthur Andersen's oil & gas. Kathleen Quirk: Quirk has been a long-standing executive at FCX and served in senior finance roles. Dustan E. McCoy: Lead Independent Director. Retired Chairman and CEO of Brunswick Corporation 	• Offer a cash bonus based on pre-established Performance Goals complemented by long-term incentives.	 2017 Worker Strike: At the Indonesian subsidiary (PT Freeport Indonesia), where over 3,000 workers were allegedly dismissed, leading to a human rights complaint in 2024. Mudslide Incident: September 2025 at the Grasberg Mining Site, 7 killed. TRIR (2024): 0.66 	Environmental/Tailings Disposal: • Faced major controversy and a financial audit by Indonesia's BPK RI (2017) regarding water pollution and forest degradation caused by dumping up to 300,000 tons of mine tailings per day into the nearby river system.





SWOT Analysis

Investment Thesis Historicals Valuation Industry Analysis Business Model Governance Risk and Growth Conclusion

Strengths

Global Leadership in Copper Production: One of the world's largest publicly traded copper producers

Operational Expertise: Decades of mining experience and efficient large-scale operations such as the Grasberg and Morenci mines

Opportunities

Rising Global Copper Demand: Increasing demand for copper driven by the green energy transition, including renewable power, and grid expansion

Capitalize on Tariffs: Increase profitably in North America.

Weaknesses

Environmental & Social Controversies:
Ongoing criticism related to the Grasberg mine
Regulatory & Political Risk: Complex
relationships with foreign governments, especially
in Indonesia
Heavy Dependence on Copper Prices

Threats

Commodity Price Volatility: A downturn in copper prices could significantly impact revenues Geopolitical Instability: Resource nationalism in countries like Indonesia or Peru could lead to operational or ownership challenges





Final Recommendation

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Investment Thesis – BUY \$10,000 of FCX

Valuation – Implied Stock Price at \$50.58, which is an 18.21% undervaluation

Industry Analysis – high expected growth, and high barriers of entry

Business Model – specializes in mining Copper, Gold, Molybdenum, and Refining/Smelting

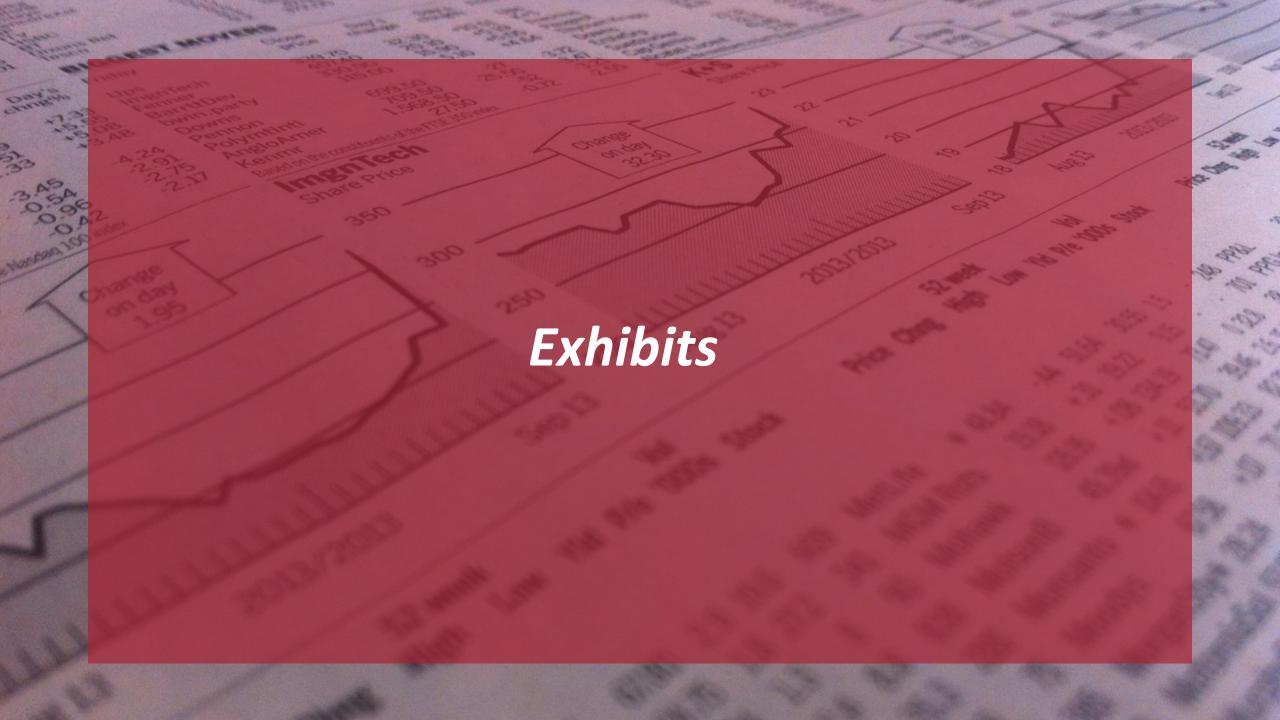
Governance – Impressive management team – performed according to estimates

Risks and Growth – Risk from price volatility and geopolitical uncertainties, but great outlook based on tariffs and copper demand

Recommendation - BUY \$10,000 of FCX (equal to 241 shares), target price: \$50.58, target date: 10/27/2027







Sources

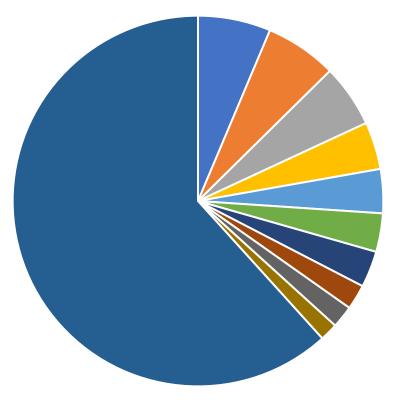
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Global Copper Production



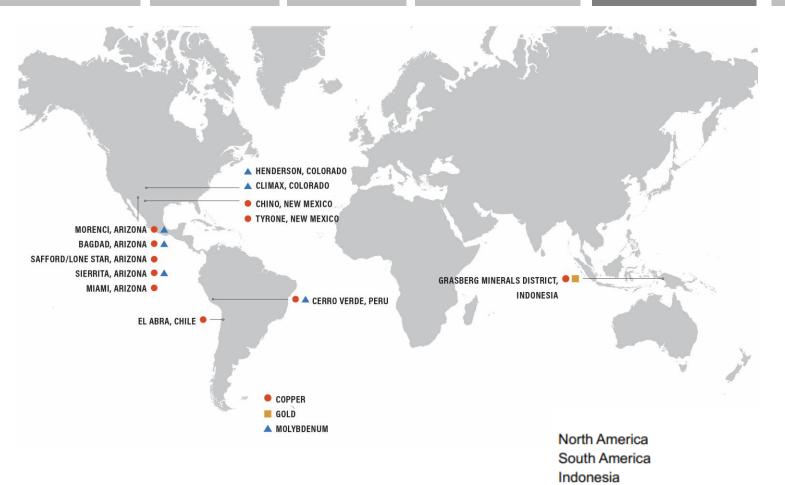


■ BHP ■ Codelco ■ Freeport McMoran ■ Glencore ■ Southern Copper ■ Anglo American ■ KGHM Polska Miedz ■ CMOC Group ■ Antofagasta ■ Teck ■ Other





Business Model



Copper	Gold	Molybdenum		
29 %	1 %	75 %		
28	_	25		
43	99	_		
100 %	100 %	100 %		





Long-Term Expansion

Indonesia

- Grasberg Recovery (2026)
- Kuching Liar
 Deposit (2030 target, 7B lbs Cu, 6M oz Au)
- New greenfield smelter and refinery

The Americas

- El Abra Expansion (Chile, concentrator & desalination plant)
- Safford/Lone Star (AZ, 33 autonomous trucks)
- Leach to the Last Drop (DOE-backed \$80M project)

Technology & Sustainability

- Energy & ESG

 (lower emissions, higher copper recover, better safety)
- Autonomous

 Haulage
 (automation and electric hual trials in Sierrita)





DCF - Downside

				Projected Annual Forecast				
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		0.1%	12.9%	(9.7%)	(3.4%)	5.9%	2.8%	2.9%
Copper	\$16,431.0	\$15,731.1	\$17,678.0	\$16,143.5	\$15,820.7	\$16,769.9	\$17,273.0	\$17,791.2
		(4.3%)	12.4%	(8.7%)	(2.0%)	6.0%	3.0%	3.0%
Gold	\$3,257.0	\$3,378.0	\$4,441.0	\$3,561.7	\$3,080.9	\$3,311.9	\$3,378.2	\$3,445.7
		3.7%	31.5%	(19.8%)	(13.5%)	7.5%	2.0%	2.0%
Molybdenum	\$1,403.0	\$1,995.0	\$1,698.0	\$1,808.4	\$1,889.7	\$1,946.4	\$2,004.8	\$2,065.0
		42.2%	(14.9%)	6.5%	4.5%	3.0%	3.0%	3.0%
Refining & Smelting	\$1,689.0	\$1,750.9	\$1,638.0	\$1,711.7	\$1,788.7	\$1,860.3	\$1,906.8	\$1,954.5
		3.7%	(6.4%)	4.5%	4.5%	4.0%	2.5%	2.5%
Revenue	\$22,780.0	\$22,855.0	\$25,455.0	\$23,225.3	\$22,580.0	\$23,888.6	\$24,562.8	\$25,256.4
		0.3%	11.4%	(8.8%)	(2.8%)	5.8%	2.8%	2.8%
EBITDA	\$9,056.0	\$8,293.0	\$9,105.0	\$8,245.0	\$8,128.8	\$10,152.6	\$10,439.2	\$10,355.1
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EBIT	7,037.0	6,225.0	6,864.0	\$6,154.7	\$6,209.5	\$7,835.4	\$8,105.7	\$8,082.0
EBIT Margin (%)	30.9%	27.2%	27.0%	26.5%	27.5%	32.8%	33.0%	32.0%
Depreciation & Amortization	\$2,019.0	\$2,068.0	\$2,241.0	\$2,090.3	\$1,919.3	\$2,341.1	\$2,333.5	\$2,273.1
D&A as a % of revenue	8.9%	9.0%	8.8%	9.0%	8.5%	9.8%	9.5%	9.0%





DCF - Upside

Select Operating Data								
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Mining Operations	\$21,091.0	\$21,104.1	\$23,817.0	\$22,297.0	\$25,156.1	\$29,874.7	\$32,568.1	\$35,148.6
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Copper	\$16,431.0	\$15,731.1	\$17,678.0	\$16,794.1	\$18,809.4	\$22,383.2	\$24,397.7	\$26,349.5
		(4.3%)	12.4%	(5.0%)	12.0%	19.0%	9.0%	8.0%
Gold	\$3,257.0	\$3,378.0	\$4,441.0	\$3,686.0	\$4,257.4	\$5,151.4	\$5,666.6	\$6,119.9
		3.7%	31.5%	(17.0%)	15.5%	21.0%	10.0%	8.0%
Molybdenum	\$1,403.0	\$1,995.0	\$1,698.0	\$1,816.9	\$2,089.4	\$2,340.1	\$2,503.9	\$2,679.2
		42.2%	(14.9%)	7.0%	15.0%	12.0%	7.0%	7.0%
Refining & Smelting	\$1,689.0	\$1,750.9	\$1,638.0	\$1,818.2	\$2,000.0	\$2,160.0	\$2,311.2	\$2,473.0
		3.7%	(6.4%)	11.0%	10.0%	8.0%	7.0%	7.0%
Revenue	\$22,780.0	\$22,855.0	\$25,455.0	\$24,115.2	\$27,156.1	\$32,034.7	\$34,879.3	\$37,621.5
		0.3%	11.4%	(5.3%)	12.6%	18.0%	8.9%	7.9%
EBITDA	\$9,056.0	\$8,293.0	\$9,105.0	\$8,560.9	\$9,776.2	\$13,614.7	\$14,823.7	\$15,424.8
EBITDA Margin (%)	39.8%	36.3%	35.8%	35.5%	36.0%	42.5%	42.5%	41.0%
EBIT	7,037.0	6,225.0	6,864.0	\$6,390.5	\$7,467.9	\$10,507.4	\$11,510.2	\$12,038.9
EBIT Margin (%)	30.9%	27.2%	27.0%	26.5%	27.5%	32.8%	33.0%	32.0%
Depreciation & Amortization	\$2,019.0	\$2,068.0	\$2,241.0	\$2,170.4	\$2,308.3	\$3,139.4	\$3,313.5	\$3,385.9
D&A as a % of revenue	8.9%	9.0%	8.8%	9.0%	8.5%	9.8%	9.5%	9.0%



