

Company Overview

Company Name PayPal Holdings, Inc.

Ticker PYPL

Current Price \$67.55

Current Date 10/17/2025

Target Price \$106.63

Target Date 10/17/2029

Industry Credit Services

Sector Financial Services

Shares Outstanding 960 M

Market Cap 65 B

Monthly Trading Volume 325 M

Beta 1.45

PayPal Holdings, Inc. operates a technology platform that enables digital payments for merchants and consumers worldwide. It operates a two-sided network at scale that connects merchants and consumers that enables its customers to connect, transact, and send and receive payments through online and in person, as well as transfer and withdraw funds using various funding sources, such as bank accounts, PayPal or Venmo account balance, consumer credit products, credit and debit cards, and cryptocurrencies, as well as other stored value products, including gift cards and eligible rewards. The company provides payment solutions under the PayPal, PayPal Credit, Braintree, Venmo, Xoom, Zettle, Hyperwallet, Honey, and Paidy names. The company was founded in 1998 and is headquartered in San Jose, California.

Investment Thesis

BUY \$15,000 \$PYPL

PROS

Massive User Base

Strong Cash Flow

Emerging Growth Areas

CONS

Strong Competition

Post-COVID Decline





Early History

Investment Thesis - Historicals - Valuation - Industry Analysis - Business Model - Governance - Risk and Growth - Conclusion



- Founded in 1998. PayPal went public Feb 2002 with a price of \$13 / share
- In 2015, eBay consented to make PayPal a separate company again
- PYPL highest price point of \$309 / share in July 2021.
- PayPal Holdings, Inc. has made about 27 acquisitions. (Braintree, iZettle, Honey, Paidy)





Recent History

Investment Thesis

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Every USIF transaction made in PYPL

Total Transaction = \$143,556.38

Davidson = \$34,329.98

Milner = \$45,989.60

Year	Fund	Price	Shares	Date	Amount
2022-2023	Davidson	\$93.20	38	08/23/2022	\$3541.60
2022-2023	Milner	\$93.20	80	08/23/2022	\$7,456.00
2022-2023	School	\$93.20	135	08/23/2022	\$12,582.00
2021-2022	Davidson	\$279.51	38	08/24/2021	\$10,621.38
2021-2022	Milner	\$280.00	80	08/24/2021	\$22,400.00
2021-2022	School	N/A	N/A	08/24/2021	\$15,013.35
2020-2021	Davidson	\$201.67	100	08/25/2020	\$20,167.00
2020-2021	Milner	\$201.67	80	08/25/2020	\$16,133.60
2020-2021	School	\$201.67	135	08/25/2020	\$27,225.45
2016-2017	School	\$39.00	135	11/16/2016	\$5,265.00
2015-2016	School	\$31.51	100	10/01/2015	\$3,151.00





DCF – Assumptions Base Case

Investment Thesis Historicals Valuation Industry Analysis Business Model Governance Risk and Growth Conclusion

Valuation Date: 10/17/25
Share Price on Valuation Date: \$66.90
Diluted Shares Outstanding 977.0

Select Operating Data								
					Projec	ted Annual Fore	cast	
	2022	2023	2024	2025	2026	2027	2028	2029
Period				1	2	3	4	5
Transaction Revenues	\$25,206.0	\$26,857.0	\$28,842.0	\$29,385.73	\$30,534.71	\$31,728.62	\$32,969.20	\$34,258.30
Growth Rate (%)		6.55%	7.39%	1.9%	3.9%	3.9%	3.9%	3.9%
Value Added Services	\$2,312.0	\$2,914.0	\$2,955.0	\$3,431.52	\$3,929.90	\$4,500.67	\$5,154.33	\$5,902.92
Growth Rate (%)		26.04%	1.41%	16.1%	14.5%	14.5%	14.5%	14.5%
Total Revenue	\$27,518.0	\$29,771.0	\$31,797.0	\$32,817.2	\$34,464.6	\$36,229.3	\$38,123.5	\$40,161.2
Growth Rate (%)		8.2%	6.8%	3.2%	5.0%	5.1%	5.2%	5.3%
EBITDA	\$5,154.0	\$6,100.0	\$6,357.0	\$7,320.2	\$7,775.8	\$9,275.4	\$10,290.5	\$11,129.8
EBITDA Margin (%)	18.7%	20.5%	20.0%	22.3%	22.6%	25.6%	27.0%	27.7%
EBIT	3,837.0	5,028.0	5,325.0	\$6,331.0	\$6,513.8	\$7,948.8	\$8,894.5	\$9,659.2
EBIT Margin (%)	13.9%	16.9%	16.7%	18.9%	18.9%	21.9%	23.3%	24.1%
Depreciation & Amortization	\$1,317.0	\$1,072.0	\$1,032.0	\$989.2	\$1,262.0	\$1,326.6	\$1,395.9	\$1,470.6
D&A as a % of revenue	4.8%	3.6%	3.2%	3.0%	3.7%	3.7%	3.7%	3.7%





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Select Balance Sheet And Other Da	ita		· .					
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Cash	\$7,776.0	\$9,081.0	\$6,561.0	6,561.0	6,561.0	6,561.0	6,561.0	6,561.0
Accounts Receivable	963.0	1,069.0	984.0	1,028.3	1,079.9	1,135.2	1,194.6	1,258.4
Inventories	0.0	0.0	0.0	-	-	-	-	-
Prepaid Expenses	1,898.0	2,509.0	4,651.0	2,225.3	2,710.6	3,301.6	4,021.4	4,898.2
Accounts Payable	\$126.0	\$139.0	\$227.0	\$372.5	\$391.2	\$411.2	\$432.7	\$455.9
Accrued Expenses	4,868.0	6,392.0	8,478.0	4,520.3	5,017.6	5,619.7	6,350.3	7,175.8
Debt	10,417.0	9,676.0	9,879.0	9,879.0	9,879.0	9,879.0	9,879.0	9,879.0
Capital Expenditures	1,730.0	1,488.0	1,508.0	1,652.5	1,810.8	1,984.3	2,174.4	2,382.7
Accounts Receivable Growth (%)		11.0%	-8.0%	4.5%	5.0%	5.1%	5.2%	5.3%
Inventories Growth (%)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Prepaid Expenses Growth (%)		32.2%	85.4%	(52.2%)	21.8%	21.8%	21.8%	21.8%
Accounts Payable Growth (%)		10%	63%	64.1%	5.0%	5.1%	5.2%	5.3%
Accrued Expenses Growth (%)		31.3%	32.6%	(46.7%)	11.0%	12.0%	13.0%	13.0%
Capital Expenditures Growth (%)		-14.0%	1.3%	9.6%	9.6%	9.6%	9.6%	9.6%





DCF - WACC

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WACC Calculations	
Capital Structure	
Total Debt	\$9,879.00
Total Equity	\$65,361.30
Debt-to-Total Capitalization	13.1%
Equity-to-Total Capitalization	86.9%

Cost of Debt	
Cost of Debt	4.3%
Tax Rate	22.0%
After-Tax Cost of Debt	3.4%

Cost of Equity	
Risk-free Rate	4.00%
Market Risk Premium	7.1%
Levered Beta	1.45
Cost of Equity	14.3%

WACC	12.8%
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- Effective tax rate
- 10 Year T-Bill as Risk Free
- Levered Beta from Yahoo Finance
- Cost of Debt/MRP from Bloomberg





DCF - Calculations

Investment Thesis Historicals Valuation Industry Analysis Business Model Governance Risk and Growth Conclus

Terminal Value	
Growth in perpetuity method:	
Long term growth rate	2.4%
WACC	12.8%
Free cash flow (t+1)	8,913.3
Terminal Value	85,328.7
Present Value of Terminal Value	\$46,630.2

Enterprise Value to Equity Value	
Enterprise Value	\$70,189.1
Less: Net debt	3,318.0
Equity Value	\$66,871.1
Diluted Shares Outstanding	977.0
Equity Value Per Share	\$68.45

-LTGR at GDP growth
-Upside Case Paypal extends
mkt share
-Downside Case Paypal
continues normal operations

DCF Implied Share Price

Approach	Base		Downside	Upside
Perpetuity		\$68.45	\$51.55	\$73.41





Multiples

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	Peer Group Relevance					
Company Name	Industry	Sector	Largest Geographical Segment	Largest Revenue Segment		
Target						
Paypal Group	Financial - Credit Services	Financial Services	North America	Transactional Revenue		
Comparable companies						
Affirm Holdings	Financial Technology	Financial Services	North America	Inteest Income		
Global Payments Inc	Payment Processing Services	Financial Services	North & South America	Merchant Solutions		
Block Inc	Financial Technology	Information Technology	North America	Transactional Revenue		
Fiserv Inc	Financial Technology	Information Technology	North America	Merchant Solutions		
Intuit Inc	Financial Software and Sevices	Information Technology	North America	Global Business Solutions		

			Valuation							
Company Name	ne Price		Market Cap (M)	Enterprise Value (M)	LTM Sales (M)	LTM EBITDA (M)	Earnings (M)	EV / Sales	EV / EBITDA	P/E
Target										
Paypal Group	\$	66.900	\$ 84,752.600	\$ 84,572.600	\$ 32,292.000	\$ 7,434.000	\$ 5,129.100	2.6x	11.4x	28.59
Comparable companies										
Affirm Holdings		67.99	22,478.00	23,060.20	4,515.30	1,279.40	911.90	5.1x	18.0x	23.84
Global Payments Inc		84.90	27,870.30	43,237.70	9,485.80	4,315.70	1,815.60	4.6x	10.0x	8.77
BlockInc		75.04	52,666.30	50,723.70	23,834.60	1,764.20	1,233.40	2.1x	28.8x	36.76
Fiserv Inc		120.32	115,856.90	140,848.90	21,112.00	10,473.40	4,158.10	1.6x	13.4x	20.04
Intuit Inc		657.92	219,152.60	221,239.60	18,831.00	5,865.00	3,913.90	0.8x	37.7x	31.15

Implied Stock Price	
25 Percentile	83.05
75 Percentile	174.26
Mean	124.75





Precedent Transactions

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Date	Target	Buyer	Target Business Description	Transaction Value	Revenue		EBITDA	EV/Revenue	EV/EBITDA
9/18/2019	TSYS	Global Payments	Virtual Card Provisioning	\$24,500	\$ 4,2	208	\$ 1,227.22	5.82x	19.96x
7/29/2019	First Data	Fiserv	Merchant Acquiring and Issuing	\$46,480	\$ 9,4	498	\$ 3,264	4.89x	14.24x
4/17/2025	Worldpay (FIS)	Global Payments	Electronic Payment and Banking Platform	\$5,700	\$ 3,9	925	\$ 1,895.10	1.45x	3.01x
11/1/2023	Adenza	Nasdaq	Cloud-enabled Tech Stack	\$10,500	\$	514	\$ 264.00	20.43x	39.77x
11/12/2015	Xoom	PYPL	Digital Money Transfer Platform	\$1,060	\$	159	\$ 20.30	6.66x	52.23x
				Mean				7.85	25.84
				Median				5.82	19.96
				25 Percentile				4.89	14.24
				75 Percentile				6.66	39.77
				Standard Deviation				7.31	19.88

Implied Stock Price	
25 Percentile	131.59
75 Percentile	168.72
Mean	197.29





Weighted Valuation

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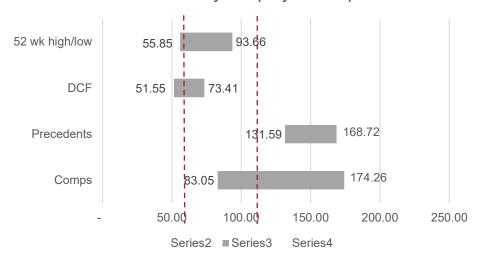
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Valuation Summary - Equity Value per Share



Football Field Data

	Low bar	Difference	High Bar
Comps	83.05	91.21	174.26
Precedents	131.59	37.13	168.72
DCF	51.55	21.86	73.41
52 wk high/low	55.85	37.81	93.66

Implied Stock Price	
Total DCF	\$68.45
Comparables	\$124.75
Precedent Transactions	\$168.72

Weights	
DCF	40%
Comparables	50%
Precedent Transactions	10%

Target Price	106.63
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Current price 67.98





Industry Trends – Present and Historically

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Normalization of Funding: Fintech investment has rebounded following the 22-23 correction. This combined with an increase of IPOs is increasing sector optimism

Growth of Alternative Payments: Competition is growing in the payment industry, and there is a lack of customer loyalty

There is significant growth in the installment payments market, and it is ripe for capture

PayPal is positioned as the reigning payment giant, but is threatened by startups and incumbents moving into the space







Political

Geopolitical Instability

Government Regulation of Digital Currencies E

Economic

Inflation Rate Changes

Reliance on Economic Growth

Currency Fluctuations S

Social

Shift towards
Digital
Lifestyle

Financial Inclusion

Changing Financial Habits

Technological

Al Use Cases

Cybersecurity Threats

Rise of DeFi

E

Environmental

Energy Consumption

ESG Pressure

Legal

Global Financial Regulaitons

Varying Data Protection Laws

Risk of Antitrust





Competitive Landscape

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Bargaining Power of Suppliers- Moderate

PayPal relies on merchants to accept payment, as well as user-to-user transfers primarily via Venmo

Bargaining Power of Buyers- High

End users have low switching costs, easy access to viable alternatives, and are extremely cost sensitive

Threat of Rivalry- High

Fintechs, Big Tech, and TradFi are all entering the space, leading to fierce competition for user dollars

Threat of Entrants- Moderate

It is relatively easy to enter the payment market, but difficult to hit scale

Threat of Substitute- High

There are many existing substitute products, and constant innovation in the space, alongside near nonexistent switching costs

Market Share



- PayPal Holdings (NAS: PYPL) 23%
- Adven (AMS: ADYEN) 2%
- Visa (NYS: V) 28%
- Global Payments (NYS: GPN) 6%
- Wise (Financial Software) (LON: WISE) Payoneer (NAS: PAYO) 1%
- Paysafe (NYS: PSFE) 1%

Block (NYS: XYZ) 17%

Stripe 4%

■ Fiserv (NYS: FI) 15%

Klarna Group (NYS: KLAR) 2%



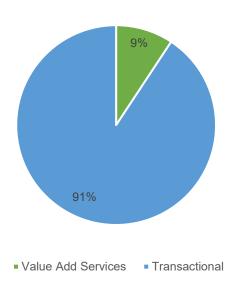




Segments:

- Transactional: Processing fees associated with money transfers through PayPal/Venmo
- Value Add Services: Partnerships, referral fees, subscription fees, interest on loans receivable.

Paypal by Segment 2024







Management

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- 20+ years at Intuit; scaled QuickBooks and Mailchimp for millions of SMBs.
- Former founder—built and sold two startups before Intuit.
- Deep expertise in product-led growth and customer-driven innovation.
- Known for blending entrepreneurial speed with enterprise discipline.
- Focus: Reigniting PayPal's innovation and small-business relevance.



Jamie Miller—CFO & COO

- 30+ years of cross-industry finance and operations leadership (GE, Cargill, EY).
- Dual CFO/COO role emphasizes execution discipline and capital efficiency.
- Led GE's financial turnaround, including deleveraging and restructuring.
- Recognized for simplifying complex organizations and driving transformation.
- Focus: Streamlining PayPal's structure and improving profitability.



Srini Venkatesan—CTO

- 25+ years building global tech systems (Walmart, Yahoo, Marketo, StubHub, eBay).
- Former EVP at Walmart U.S. Omni Platforms, led unified retail tech stack.
- Scaled AI, data, and cloud platforms driving real-time customer experiences.
- Proven track record integrating acquisitions and modernizing legacy systems.
- Focus: Modern tech architecture, Al enablement, and platform reliability.





S.W.O.T. Analysis—Q2 2025 Earnings Call

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Strengths

- Sixth straight quarter of profitable growth; EPS +18%, Op Income +13%, Margin ~20%.
- Branded Experiences TPV +8%; U.S. checkout 60% migrated to new flow.
- Venmo rev +20%, TPV +12%; Pay with Venmo +45%.
- BNPL +20% volume, +18% MAUs; AOV ~80% higher vs standard checkout.
- \$13.7B cash, \$1.5B buybacks Q2 (\$6B LTM).

Opportunities

- PayPal World links PayPal/Venmo with Mercado Pago, UPI, Tenpay Global
 → +2B users.
- Agentic AI + APIs (Fastlane ~50% conversion lift; partners = Anthropic, Perplexity, Salesforce).
- Omnichannel growth: debit/tap-to-pay +60%; 3M NFC enrollments Germany; U.K. next.
- Ads flywheel: off-site + Storefront ads expand globally.
- PYUSD (stablecoin): rewards added; live on Stellar & Arbitrum; crypto checkout (100+ tokens).

Weaknesses

- Take rate \downarrow 4 bps \rightarrow 1.68% (FX hedge + mix shift).
- Transaction losses ↑ to 9 bps (normalizing + new products).
- \$92M restructuring costs (workforce + tech rebuild).
- Checkout upgrade only ~15% global TPV → scaling still early.

Threats

- Tariff & macro headwinds: Asia→U.S. corridors; policy uncertainty.
- Interest-rate drag: ~2 pt Q3 hit; ~\$125M Q4 impact.
- Intense competition: Stripe, Apple Pay, regional wallets.
- Execution risk: multi-year platform migration & cloud shift.
- Elevated loss rates: debit + new products carry higher risk.





Final Recommendation

Investment Thesis

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Investment Thesis/Company Overview – Increase position of \$PYPL

Valuation – Implied Stock Price at \$106.63, which is 57.85% higher than current

Industry Analysis – Fintech is rebounding post-correction, driven by rising IPOs, alternative payment growth, and

fierce competition across digital wallets and DeFi.

Business Model – PayPal makes money by charging fees to facilitate secure digital payments between consumers and merchants worldwide.

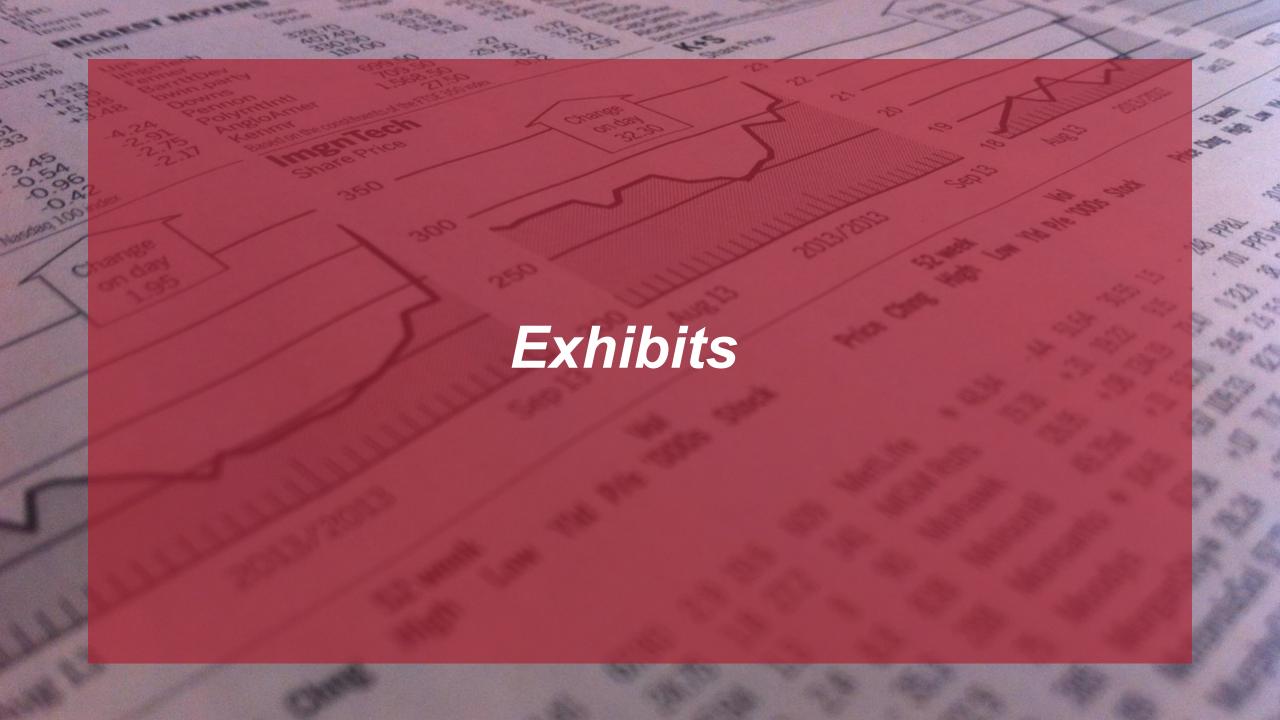
Governance – New leadership driving PayPal's next phase of innovation and discipline

Risks and Growth – Profitable growth balanced by execution and macro risks

Recommendation – BUY \$15,000 \$PYPL (~222 shares) target price: \$106.33 & target date: Oct 2029.







DCF – Assumptions Downside

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Growth Rate (%)		26.04%	1.41%	16.1%	14.5%	14.5%	14.5%	14.5%
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Accounts Receivable Growth (%)		11.0%	-8.0%	4.5%	5.0%	5.1%	5.2%	5.3%		
Inventories Growth (%)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
Prepaid Expenses Growth (%)		32.2%	85.4%	(52.2%)	21.8%	21.8%	21.8%	21.8%		
Accounts Payable Growth (%)		10%	63%	64.1%	5.0%	5.1%	5.2%	5.3%		
Accrued Expenses Growth (%)		31.3%	32.6%	(46.7%)	11.0%	12.0%	13.0%	13.0%		
Capital Expenditures Growth (%)		-14.0%	1.3%	9.6%	9.6%	9.6%	9.6%	9.6%		





DCF – Assumptions Upside

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Diluted Shares Outstanding

10/17/25 \$66.90

977.0

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Growth Rate (%)		26.04%	1.41%	16.1%	16.1%	16.1%	16.1%	16.1%
Total Revenue	\$27,518.0	\$29,771.0	\$31,797.0	\$33,646.4	\$35,638.0	\$37,894.9	\$40,450.9	\$43,344.9
Growth Rate (%)		8.2%	6.8%	5.8%	5.9%	6.3%	6.7%	7.2%
EBITDA	\$5,154.0	\$6,100.0	\$6,357.0	\$7,345.2	\$8,040.5	\$9,701.8	\$10,918.7	\$12,012.0
EBITDA Margin (%)	18.7%	20.5%	20.0%	21.8%	22.6%	25.6%	27.0%	27.7%
EBIT	3,837.0	5,028.0	5,325.0	\$6,331.0	\$6,735.6	\$8,314.2	\$9,437.5	\$10,424.9
EBIT Margin (%)	13.9%	16.9%	16.7%	18.9%	18.9%	21.9%	23.3%	24.1%
Depreciation & Amortization	\$1,317.0	\$1,072.0	\$1,032.0	\$1,014.2	\$1,304.9	\$1,387.6	\$1,481.2	\$1,587.1
D&A as a % of revenue	4.8%	3.6%	3.2%	3.0%	3.7%	3.7%	3.7%	3.7%





DCF – Assumptions Upside

Investment Thesis

Historicals

Valuation

Industry Analysis

Business Model

Governance

Risk and Growth

Select Balance Sheet And Other D	ata							
			222			ed Annual Foreca		
	2022	2023	2024	2025	2026	2027	2028	2029
Period				1	2	3	4	5
Cash	\$7,776.0	\$9,081.0	\$6,561.0	6,561.0	6,561.0	6,561.0	6,561.0	6,561.0
Accounts Receivable	963.0	1,069.0	984.0	1,028.3	1,089.2	1,158.1	1,236.2	1,324.7
Inventories	0.0	0.0	0.0	-	-	-	-	-
Prepaid Expenses	1,898.0	2,509.0	4,651.0	2,225.3	2,710.6	3,301.6	4,021.4	4,898.2
Accounts Payable	\$126.0	\$139.0	\$227.0	\$372.5	\$394.6	\$419.5	\$447.8	\$479.9
Accrued Expenses	4,868.0	6,392.0	8,478.0	4,520.3	5,017.6	5,619.7	6,350.3	7,175.8
Debt	10,417.0	9,676.0	9,879.0	9,879.0	9,879.0	9,879.0	9,879.0	9,879.0
Capital Expenditures	1,730.0	1,488.0	1,508.0	1,652.5	1,810.8	1,984.3	2,174.4	2,382.7
Accounts Receivable Growth (%)		11.0%	-8.0%	4.5%	5.9%	6.3%	6.7%	7.2%
Inventories Growth (%)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Prepaid Expenses Growth (%)		32.2%	85.4%	(52.2%)	21.8%	21.8%	21.8%	21.8%
Accounts Payable Growth (%)		10%	63%	64.1%	5.9%	6.3%	6.7%	7.2%
Accrued Expenses Growth (%)		31.3%	32.6%	(46.7%)	11.0%	12.0%	13.0%	13.0%
Capital Expenditures Growth (%)		-14.0%	1.3%	9.6%	9.6%	9.6%	9.6%	9.6%



