

The Last Supper Strategy Cash Me If You Can

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Executive Summary

- 🍎 -	Fundamental Strategy	Targeting an undervalued, low-beta stock with consistent growth potential.
	Intrinsic Value	Valuation suggests the current price of \$272.86/share is undervalued, with projections near \$300.00/share.
	Recommendation	Purchase 50 shares of PGR -> \$13,500





Stock Selection

Screening Criteria

Parameter	Description
Market Cap*	> \$2 Billion and < \$1 Trillion
P/E Ratio	< 20
Beta	< 0.5
Rank by CAGR	Higher is better





Company Overview - Progress Insurance

Company Name:	The Progressive Corp.	Current Date:	03/20/24
Ticker:	PRG	Current Price:	\$ 272.86
Sector:	Financials	Target Date:	Buy and hold
Industry:	Insurance	Target Price:	\$ 307.73
Shares Outstanding:	585.6 Million	Monthly Volume:	3.3 Million
Market Cap:	\$ 159.9 Billion	Beta:	0.35 (5y monthly)





Company Overview -

History

Founded in 1937, currently has 65 subsidiaries and 1 mutual insurance company affiliate. Initially, the company aimed to provide affordable insurance for vehicle owners. In 1956, Progressive began insuring high-risk drivers, carving out a niche in the market. By 1965, the CEO introduced innovative strategies that prioritized underwriting profits over growth.

Business Model

Progressive's insurance subsidiaries and affiliate provide personal and commercial automobile insurance and other specialty property-casualty insurance and related services throughout the United States.

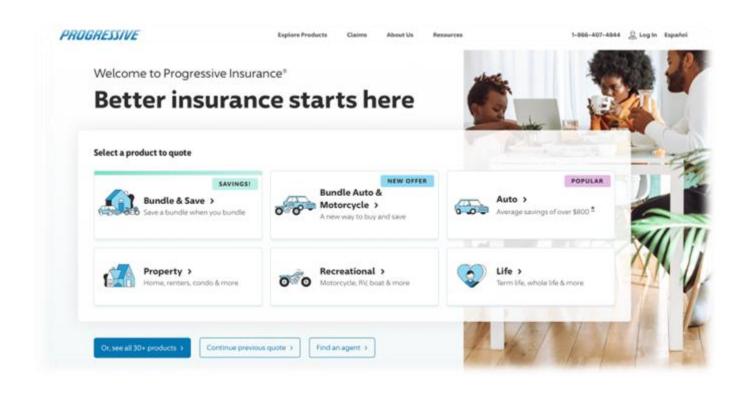
Key Stats

- \$75.4 billion in annual revenue for FY 2024 (+20% growth over previous 2 yrs)
- Ranked as the world's 89th most valuable company by market capitalization
- Ranks #1 in market share for commercial auto insurance and #2 for personal auto insurance in the U.S.





Business Model – Services



Offerings

- ✓ Vehicle Insurance
- ✓ Property Insurance & Protection
- ✓ Personal Insurance & Services
- ✓ Business Insurance
- ✓ Financial Services





Business Model – Revenue Streams

Revenue Stream	Key Subcomponents	% of Total
Personal Lines	Auto, special Lines (RV, motorcycle, etc.), Homeowners, Renters, Flood	~85%
Commercial Lines	Commercial Auto, TNC (Uber/Lyft), BOP, Workers' Comp	~15%
Service Businesses	Commissions, third-party products (life, pet)	~<1%
Investment Income	Fixed-income and equity portfolios	Supplemental Income

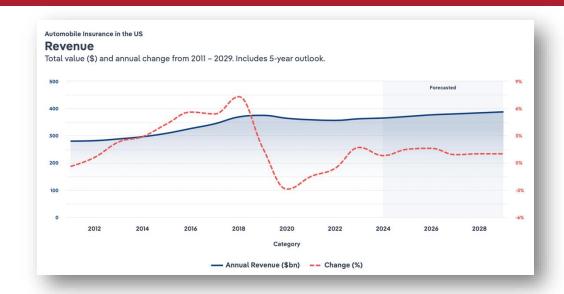
Highlights:

- The majority of Progressive business is consumer-facing- Personal lines.
- They're diversifying their offerings through commercial lines and service businesses
- For personal lines, 55% of services are sold directly, whereas for commercial lines only 26% are sold via direct sales, and the rest through agencies





Industry Analysis - Growth Trends

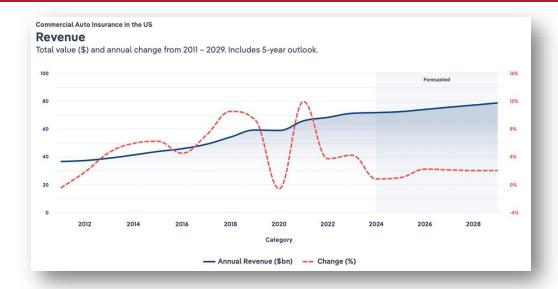


Personal Auto Insurance – U.S. Market

Market Size: \$360.1B; **5-Year CAGR:** 1.2%

Growth Drivers

- Rising vehicle registrations → more insured drivers
- High interest rates → stronger investment income
- **Tech adoption** → Pay-as-you-drive & Al-based underwriting
- Online-first insurers → Lower distribution costs, wider reach
- Shifting demographics → More younger drivers entering market



Commercial Auto Insurance - U.S. Market

Market Size: \$71.6B; **5-Year CAGR:** 1.9%

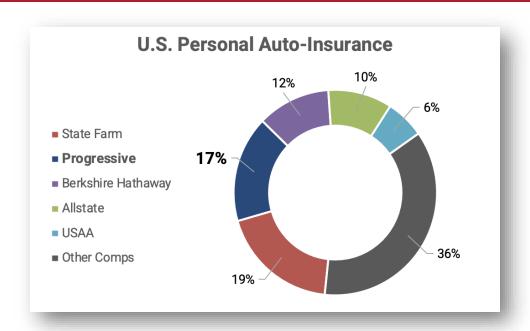
Growth Drivers

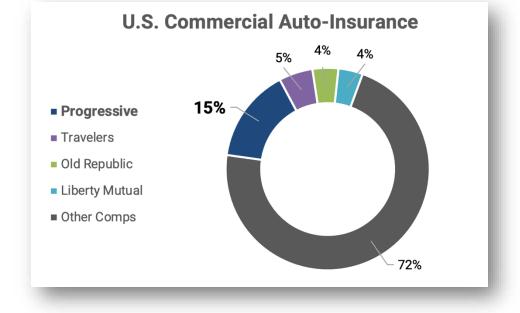
- **E-commerce** → More delivery fleets
- **Gig platforms** → Uber, Lyft, Instacart growth
- Business growth → More commercial vehicle registrations
- Rising risk → Demand for liability & weather-related coverage
- Tech-enabled pricing → Telematics & ML adoption





Industry Analysis – Market Share





- The personal insurance market reached \$360.1B in 2024
- The top 5 insurers now control 63.6% of the market, up from 62.5% in 2023
- o PGR holds 16.7% (\$60.1B) of the market; direct premiums up 24.5% in 2024

- The commercial insurance market reached \$71.9B in 2024
- 340 competitors in the commercial market, PGR has ranked #1 in the since 2015
- PGR holds 15.0% (\$10.7B) of the market





Porter's 5 Forces - Insurance

Supplier (LOW)

Low supplier dependency; leverage with auto and home service providers



Entry (MODERATE)

Highly regulated industry; data analytics and pricing model advantage



Highly competitive; marketing competition



Low switching costs



Buyer (HIGH)

High price sensitivity





SWOT

Strengths

- Strong brand recognition in auto insurance
- Innovative pricing models and advanced data analytics
- Consistent margin performance
- Efficient advertising strategies

Opportunities

- Potential for market share growth through efficient operations
- Expansion into new insurance products or markets
- Leveraging technology for improved customer acquisition and retention

Weaknesses

- Exposure to catastrophic events and related losses
- Concentration in auto insurance market

Threats

- Increasing competition from traditional insurers and new entrants
- Regulatory changes affecting pricing or underwriting practices
- Economic factors impacting consumer demand for auto insurance





Performance History – Benchmarks TTM



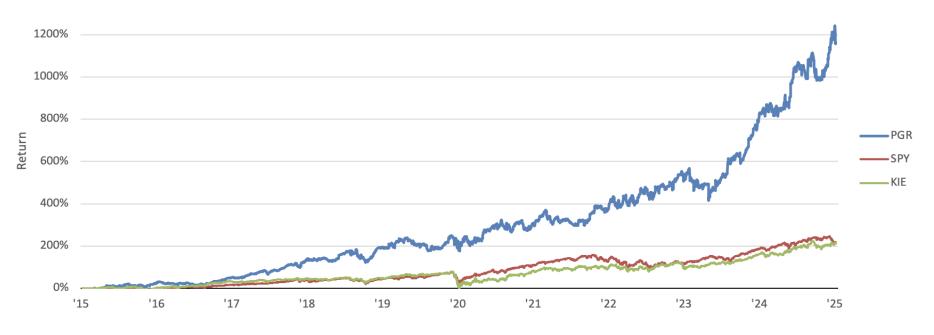
Ticker	Return	St.Dev	Sharpe	βeta*(5y)	Alpha*	Max DD*	Sortino
PRG	33.7%	21.6%	1.37	0.35	27.68	-10.9%	2.57
SPY	9.3%	13.7%	0.37	1.00	-	-10.0%	1
KIE	18.5%	16.2%	0.88	0.74	10.51	-12.1%	1.62.





Performance History – Benchmarks 10y





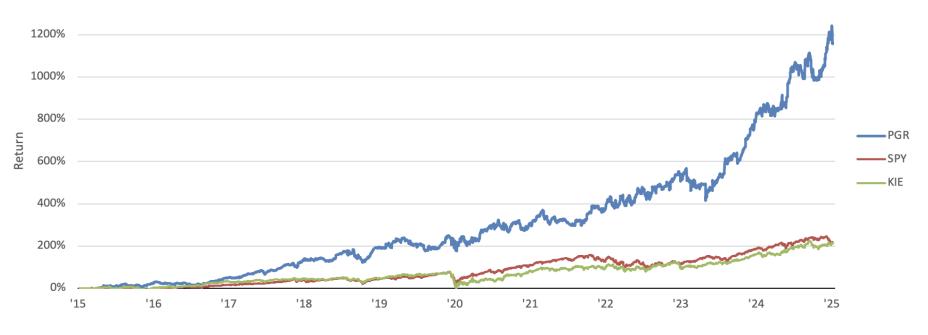
Ticker	Return (C)	Return (A)	St.Dev	Sharpe	βeta*(5y)	Alpha*	Max DD*	Sortino
PGR	1156.6%	28.8%	23.7%	1.08	0.35	22.6	-22.9%	1.62
SPY	218.2%	12.3%	17.6%	0.52	1.00	-	-33.7%	0.90
KIE	211.9%	12.0%	20.8%	0.43	0.74	2.2	-44.3%	0.80





Performance History – Y/Y vs Benchmarks



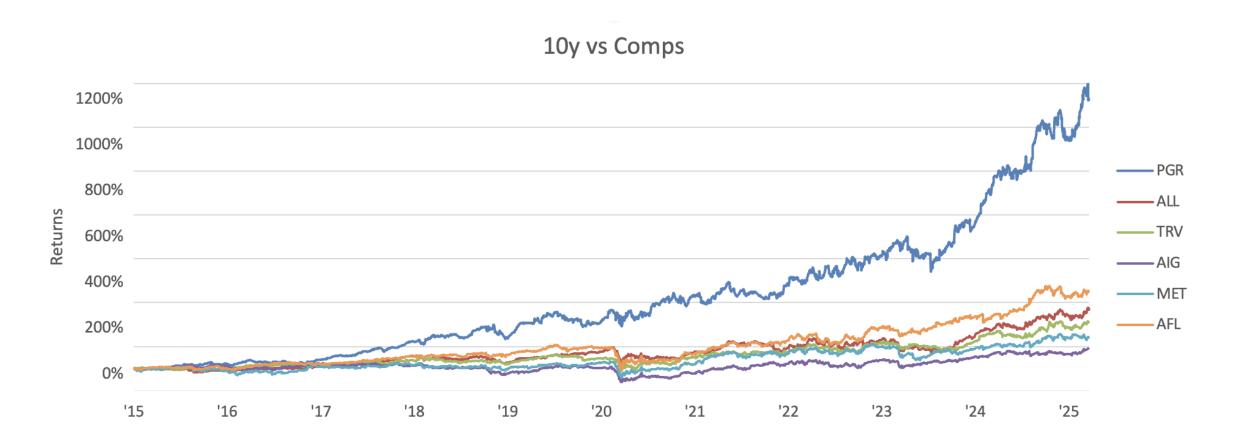


Ticker	2015	2016	2017	2018	2019*	2020	2021*	2022	2023	2024	2025
PGR	20.8%	17.4%	61.5%	11.3%	27.5%	37.8%	12.8%	27.6%	22.8%	49.2%	13.9%
SPY	1.3%	13.6%	20.8%	-5.3%	31.1%	17.2%	30.5%	-18.7%	26.7%	25.6%	-3.8%
KIE	6.6%	23.5%	12.5%	-4.8%	27.8%	-3.6%	26.1%	3.6%	12.2%	26.1%	5.0%





Performance History – Y/Y vs Competitors







Competitors Comparison (2024)

Key Stats	PGR	ALL	TRV	AIG	MET	AFL
MKT Cap	\$ 159.9 B	\$ 54.7 B	\$ 58.2 B	\$ 51.9 B	\$ 57.0 B	\$ 60.1 B
Share Price	\$ 272.86	\$ 206.47	\$ 256.70	\$ 83.18	\$ 82.36	\$ 108.24
Beta	0.35	0.46	0.62	1.00	1.03	0.93
Revenue	\$ 75.3 B	\$ 64.1 B	\$ 42.2 B	\$ 46.8 B	\$ 71.0 B	\$18.9 B
Rev. growth	21.4%	12.3%	12.2%	(11.0%)	6.1%	1.2%
Net Income	\$ 8.5B	\$ 4.6 B	\$ 5.0 B	\$ (1.4B)	\$ 4.2 B	\$ 5.4 B
Profit Margin	11.3%	7.3%	10.7%	(5.2%)	6.2%	28.8%
P/E Ratio	18.9	12.2	12.0	11.2	13.9	11.2
EPS (TTM)	\$ 14.14	\$ 16.99	\$ 21.46	\$ 4.07	\$ 5.94	\$ 9.63





Competitors Comparison (2024)

Balance Sheet	PGR	ALL	TRV	AIG	MET	AFL
Cash	\$ 758.9 M	\$ 5.2 B	\$ 5.4 B	\$ 15.7 B	\$ 23.2 B	\$ 7.8 B
Total Debt	\$ 7.1 B	\$ 8.3 B	\$ 8.3 B	\$ 9.8 B	\$ 64.7 B	\$ 9.9 B
D/E Ratio	27.7%	38.9%	29.8%	23.0%	233.4%	37.8%
Current Ratio	0.29	0.39	0.32	0.66	1.54	1.82
CF Statement						
Opt. CF (TTM)	\$ 15.2 B	\$ 8.9 B	\$ 9.1 B	\$ 3.3 B	\$ 14.6 B	\$ 2.7 B
Lev. FCF (TTM)	\$ 17.3 B	\$ 7.5 B	\$ 16.5 B	\$ 16.3 B	\$ 2.9 B	\$ 4.9 B
Management						
ROE (TTM)	38.0%	23.6%	18.9%	5.8%	15.3%	22.6%
ROA (TTM)	7.1%	2.6%	3.1%	0.8%	0.5%	3.3%





Valuation Assumptions - WACC

Cost of Debt	
Int. Exp.	\$ 279 M
Cost of Debt (COD)	3.98%
Tax Rate	21%
After/tax COD	3.15%
Cost of Equity	
Risk-free Rate	4.2%
Mkt. Risk Pre.	4.4%
Beta	0.35
Cost of Equity	6.1%

Captial Structure	
Total Debt	\$ 7.0 B
Total Equity	\$161.0 B
Total EV	\$ 168.0 B
Debt-to-Capital	4.2%
Equity-to-Capital	95.8%
WACC	5.97%





Base Case Projection - DCF

FCFs	\$ 31,576
Terminal Value	
Perp. Growth Rate	3.00%
WACC	5.97%
FCF (n-1)	\$ 7,310
Terminal Value	\$ 238,808

EV to Equity	
EV	\$ 270, 385
PV of FCF	\$ 195,034
Less: Debt	\$ (7,008)
Equity Value	\$ 188,027
Shares Outstanding	586.2 M
Price Per Share	\$ 320.76





Comps Analysis

Metric	Min	Med.	Max	App. Mult.	PGR	Eq. Value	Share Out	Share Price	Weight
EV/Sales	0.37	1.38	4.23	2.61	\$ 75,079	\$ 195,677	586.2 M	\$ 333.81	33%
P/E Ratio	6.09	12.63	27.31	18.65	\$ 8,463	\$ 157,858	586.2 M	\$ 269.29	33%
P/Book	0.39	1.72	6.32	3.75	\$ 25,591	\$ 95,992	586.2 M	\$ 163.75	33%
						Price Per Share		\$ 255.62	100%





Valuation Model Outcomes

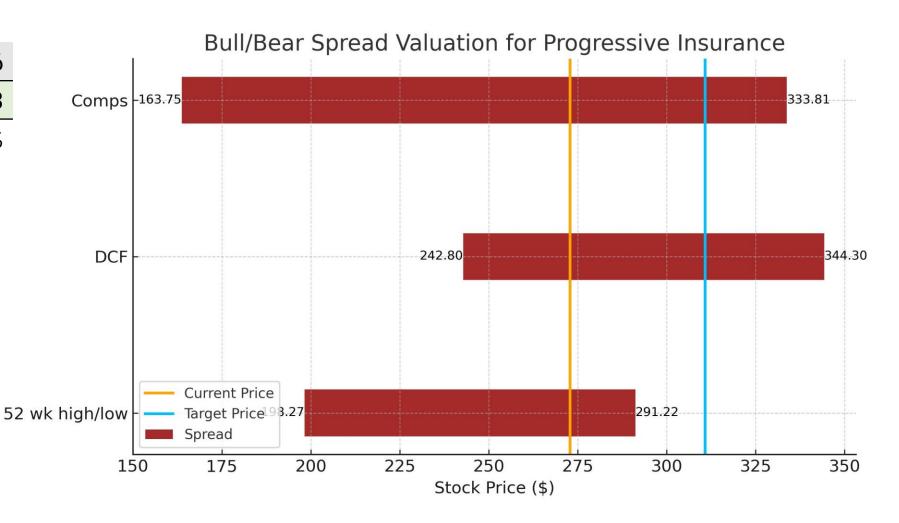
Valuation Method	Estimated Value Per Share	Model Weights
DCF	\$ 320.76	80%
Comps	\$ 255.62	20%
Target Price	\$ 307.73	100%





Valuation Target Price

Current Stock Price	\$ 272.86
Target Price	\$ 307.73
Estimated Upside	12.8%

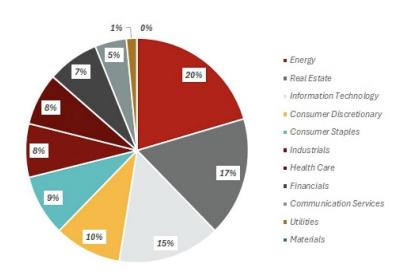


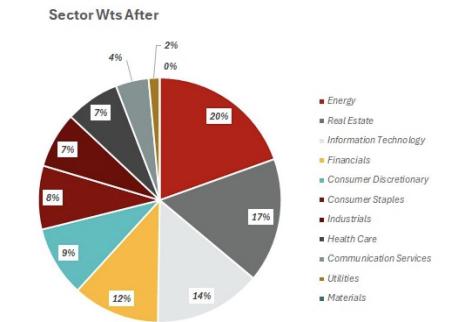




Effect on the Portfolio - Sectors

Sector Wts Before



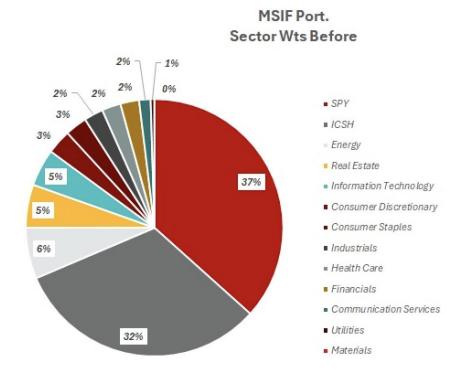


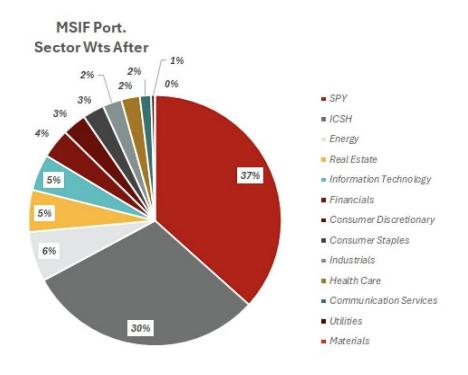
<u>Sector</u>	Real Estate	Info. Tech	Cons. Desc.	Indust.	Comm. Serv.	Finan.	Cons. St.	Energy	Mater.	Util.	Health
Existing	17%	15%	10%	8%	5%	7%	9%	20%	0%	1%	8%
Adjusted	17%	14%	9%	7%	4%	12%	8%	20%	0%	2%	7%
Chg.	-	-1%	-1%	-1%	-1%	+5%	-1%	-	-	-1%	-1%





Effect on the Portfolio - Total





<u>Portfolio</u>	Exp. Return	St. Dev*	Beta*	Sharpe Ratio*
Existing	17.80%	5.08%	0.73	2.62
Adjusted	18.82%	5.23%	0.74	2.55





Recommendation

Strategy Merits









- Steady Y/Y growth
- Low Beta
- Compelling upside +12%
- Market share and long-term success



- Competitive and matured industry (low CAGR)
- Lack of innovation in the industry

Action Plan



Recommendation: Buy

Allocate \$13,500 to purchase 50 shares of PGR

Sell 50 shares of ICSH







Appendix



Performance History – Benchmarks 3y



Ticker	Return (C)	Return (A)	St.Dev	Sharpe	βeta*(5y)	Alpha*	Max DD*	Sortino
PGR	148.4%	35.4%	25.7%	1.21	0.35	29.37	-22.9%	1.77
SPY	9.3%	9.32%	16.7%	0.30	1.00	-	-22.1%	0.90
KIE	49.8%	14.2%	17.8%	0.57	0.74	6.2	-15.7%	1.28





Base Case Projection - DCF

Projections	2021 A	2022 A	2023 A	2024 A	2025 P	2026 P	2027 P	2028 P
_	46.467	54 400	64 700	75.070	00.507	00.046	25.222	100157
Revenue	46,167	51,499	61,729	75,079	82,587	90,846	95,388	100,157
Y/Y growth	12.6%	11.5%	19.9%	21.6%	10.0%	10.0%	5.0%	5.0%
Opt. Exp	43,248	48,196	56,910	64,338	73,929	81,321	85,388	89,657
Y/Y growth	26.6%	11.4%	18.1%	13.1%	14.9%	10.0%	5.0%	5.0%
NOPAT	2,919	3,303	4,819	10,741	11,149	12,264	12,877	13,521
Y/Y growth	-57.3%	13.1%	45.9%	122.9%	3.8%	10.0%	5.0%	5.0%
FCF	1,928	2,205	3,466	5,393	5,819	6,279	6,775	7,310
Y/Y growth	12.5%	14.4%	57.2%	55.6%	8%	8%	8%	8%





Sensitivity Analysis- DCF Inputs

Term Growth	Price/Share	FCF Growt	th	Price/Share	1	WACC I	Price/Share
2.00)% \$250.	19	1.00%	\$ 248.43		5.97%	\$320.76
2.20)% \$261.	56	2.00%	\$ 258.06		6.00%	\$317.27
2.40)% \$273.	37	3.00%	\$ 267.97		6.20%	\$296.25
2.60	\$287.	55	4.00%	\$ 278.17		6.40%	\$277.72
2.80	\$303.	16	5.00%	\$ 288.65		6.60%	\$261.25
3.00)% \$320. ⁻	76	6.00%	\$ 299.44		6.80%	\$246.52
3.20	\$340.	90	7.00%	\$ 310.52		7.00%	\$233.27
3.40	\$364.	17	8.00%	\$ 320.76		7.20%	\$221.29
3.60)% \$391.	38	9.00%	\$ 333.61		7.40%	\$210.41
3.80)% \$423.	51	10.00%	\$ 345.63		7.60%	\$200.48
4.00)% \$462.	37	11.00%	\$ 357.98		7.80%	\$191.38





Comps Analysis

Name	P/Book	P/Tang Book	P/ Adj. T Book	Dividend Yld	P/E	P/E FY1	P/E FY2	P/FCF	EV/EBIT	P/Sales	EV/Sales
PROGRESSIVE CORP	6.32	6.38		1.77	19.63	18.03	17.63	10.90	15.72	2.15	2.25
TRAVELERS COS INC/THE	2.10	2.52	2.10	1.63	11.97	14.67	10.69	6.49	10.03	1.27	1.43
HANOVER INSURANCE GROUP INC/	2.14	2.29	1.97	2.06	12.71	11.71	10.40	7.67	9.89	0.97	1.01
HARTFORD INSURANCE GROUP INC	2.13	2.54	2.03	1.66	11.36	10.71	9.35	6.11	9.42	1.32	1.46
MERCURY GENERAL CORP	1.59	1.64		2.27	7.80		10.67	3.13	5.99	0.59	0.55
KEMPER CORP	1.52	2.75	2.34	1.89	12.12	10.84	9.82	11.09	11.44	0.92	1.21
CHUBB LTD	1.83	3.36	2.46	1.25	12.82	13.88	11.42	7.30	11.19	2.12	2.43
CINCINNATI FINANCIAL CORP	1.62	1.62	1.61	2.24	19.09	28.05	17.77	8.61	14.83	2.27	2.27
ALLSTATE CORP	2.83	3.40	2.93	1.81	11.65	11.64	9.77	6.28	10.04	0.85	1.00
WHITE MOUNTAINS INSURANCE GP	1.08	1.28		0.05	6.73			8.24	8.54	1.83	2.66
WR BERKLEY CORP	2.88	2.95	2.63	2.20	15.50	14.48	13.28	7.12	11.17	1.88	1.86
RLICORP	4.59	4.76	4.25	3.39	26.49	24.72	23.59	12.67	20.97	4.19	4.23
ARCH CAPITAL GROUP LTD	1.74	1.87	1.72	5.41	8.60	11.90	9.82	5.20	8.46	2.00	2.17
SELECTIVE INSURANCE GROUP	1.85	1.86	1.57	1.64	27.31	11.67	10.46	5.08	21.27	1.12	1.27
EMPLOYERS HOLDINGS INC	1.14	1.19	1.11	2.42	12.60	13.34	13.28	17.26	9.32	1.45	1.33
PROASSURANCE CORP	0.98	1.03	0.90		25.34	23.98	21.58		20.32	1.03	1.35
UNITED FIRE GROUP INC	0.93	0.94	0.89	2.23	11.29	11.52	10.57	2.25	7.20	0.59	0.51
AMERICAN FINANCIAL GROUP INC	2.34	2.52	2.39	7.23	11.58	11.86	10.52	10.27	8.87	1.26	1.29
CNA FINANCIAL CORP	1.26			7.70	13.09	10.25	9.76	5.38	11.06	0.93	1.10
MARKEL GROUP INC	1.44	1.93	1.70		6.09	15.30	13.64	10.21	4.72	1.30	1.41
JAMES RIVER GROUP HOLDINGS L	0.39	0.73	0.57	3.03		3.16	2.97			0.22	0.37
AMERICAN INTERNATIONAL GROUP	1.20	1.31	1.07	1.92	17.24	13.46	10.78	16.62	12.15	1.63	2.07
OLD REPUBLIC INTL CORP	1.67	1.72	1.69	8.19	12.26	11.70	10.91	7.78	10.15	1.18	1.34
BERKSHIRE HATHAWAY INC-CL A	1.74	2.13			23.81	25.80	24.73	97.25	9.98	3.04	1.64





Business Model – Services

Vehicle Insurance

- ✓ Auto (core offering; 2 out of 3 new customers recommend)
- ✓ Motorcycle (America's #1 bike insurer)
- ✓ RV, Boat, Classic Car, ATV/UTV, Golf Cart, Ebike, Segway, PWC, Snowmobile, Autocycle, Co mpact Tractor
- Mechanical Breakdown (vehicle repair protection)
- ✓ Mexico Auto/Boat Insurance (via specialized broker)

Property Insurance & Protection

- ✓ Homeowners, Condo, Mobile Home, Renters, Flood
- √ Home Warranty (appliance repair)
- √ Home Security (break-in prevention)

Personal Insurance & Services

- ✓ Life, Health, Dental, Vision
- ✓ Pet Insurance, Travel Insurance, Wedding & Event Insurance
- ✓ Jewelry Insurance, Electronic Device Insurance
- ✓ Identity Theft Protection
- ✓ Umbrella Insurance (extra liability coverage)

Business Insurance

- Business Owners Policy (BOP)
- General Liability, Professional Liability
- Workers' Compensation
- •Commercial Auto (America's #1 truck insurer)

Financial Services

- ✓ Car Loan Refinancing
- ✓ Car Shopping Service
- √ Home Loans & Mortgage Refinance
- ✓ Personal Loans (with next-day funding possible)
- ✓ Credit Building (via subscription tracking)
- ✓ Debit Cards for Kids (teaching smart spending)

Customers save 25%+ on average by bundling home + auto.





Comparable Company Analysis

Comparable Company Analysis:

"Comps" for short, is a valuation methodology that looks at ratios of similar public companies and uses them to derive the value of another business. Comps is a relative form of valuation, unlike a Discounted Cash Flow (DCF) analysis, which is an intrinsic form of valuation.

Corporate Finance Institute: Comparable Company Analysis





Key Terms

Performance Metrics

- Alpha (α): Measures a strategy's performance relative to a benchmark. Positive alpha indicates outperformance.
- Sharpe Ratio: Risk-adjusted return based on total risk (Return - Risk-Free Rate) / Standard Deviation.
- Sortino Ratio: Similar to Sharpe, but only considers downside risk, ignoring positive volatility.
- Information Ratio: Measures returns above a benchmark relative to the tracking error.
- Treynor Ratio: Risk-adjusted performance based on beta (Return - Risk-Free Rate) / Beta.

Parameters

- Market Cap: Total value of a company's shares (Share Price × Total Shares Outstanding).
- P/E Ratio: Price-to-Earnings Ratio. Measures how much investors pay per dollar of earnings.
- **Rebalance**: Adjusting portfolio holdings to match the desired allocation (e.g., quarterly).

Risk Measures

- Beta (β): Measures sensitivity to market movements. A beta of 1 means the stock moves with the market.
- Idiosyncratic Risk: Risk unique to a specific asset, not due to market movements (e.g., company-specific events).
- Systematic Risk: Market-wide risk that affects all securities (e.g., interest rate changes).
- Standard Deviation (σ): Measures volatility by showing how much returns deviate from the average.
- Max Drawdown: The maximum observed loss from peak to trough during a specific period.
- SML (Small Minus Large): Measures the excess return of small-cap stocks over large-cap stocks.
- HMB (High Minus Low): Measures the excess return of high book-to-market stocks over low book-to-market stocks





Key Terms continued

Valuation Terms

- EV = Enterprise Value: is a measure of a company's total market value, including equity, debt, and other ownership interests. It represents the effective cost of acquiring a company before any takeover premiums.
 - Simple EV = Market Capitalization + Market Value of Debt - Cash and Equivalents
 - Extended EV = Common Shares + Preferred Shares +
 Market Value of Debt + Noncontrolling Interest –
 Cash and Equivalents
- TV = Terminal Value: estimates a business's value beyond the forecast period, often representing a significant portion of the total valuation in financial models. It can be calculated using either the perpetual growth method or the exit multiple approach.
 - Perpetual Growth: Used by Academics, assumes business will continue to generate Free Cash Flow at a normalized rate forever.
 - Exit Multiple: Used by Industry, assumes business is sold for a multiple of some metric, typically EBITDA, based on currently observed comparable trading multiples.
 - TV = Financial Metric (i.e. EBITDA x Trading Multiple)

- RV = Relative Valuation: Models are used to value companies by comparing them to other businesses based on certain metrics such as EV/Revenue, EV/EBITDA, and P/E ratios. The logic is that if similar companies are worth 10x earnings, then the company that's being valued should also be worth 10x its earnings. The two most common types of relative valuation models are comparable company analysis and precedent transactions analysis.
- EBITDA = Earnings before Interest, Taxes, Depreciation, and Amortization:
 - The EBITDA metric is a variation of operating income (EBIT) that excludes certain non-cash expenses. The purpose of these deductions is to remove the factors that business owners have discretion over, such as debt financing, capital structure, methods of depreciation, and taxes (to some extent). It can be used to showcase a firm's financial performance without the impact of its capital structure.
 - EBITDA is not a recognized metric in use by IFRS or US GAAP. In fact, certain investors like Warren Buffet have a particular disdain for this metric, as it does not account for the depreciation of a company's assets.





Key Terms continued

Valuation Terms Continued

- NOPAT = Net Operating Profit After Tax: NOPAT stands for Net Operating Profit After Tax and represents a company's theoretical income from operations if it had no debt (no interest expense). NOPAT is used to make companies more comparable by removing the impact of their capital structure. In this way, it's easier to compare two companies in the same industry (i.e., one with no leverage and the other with significant leverage).
- **Spread**: The difference or gap between two related values, such as buying or selling prices.
- CAGR = Compound Annual Growth Rate: The measure of an investment's annual growth rate over time, with the effect of compounding considered. It is often used to measure and compare the past performance of investments or to project their expected future returns.
 - CAGR = (Ending Value/Beginning Value) ^ (1/No. of Periods) - 1.

- WACC = Weighted Average Cost of Capital: the average rate a company expects to pay to finance its assets, weighted by the proportion of equity and debt in its capital structure.
- Unlevered versus Levered:
 - Levered cash flow is the amount of cash a business has after it has met its financial obligations.
 - Unlevered free cash flow is the money the business has before paying its financial obligations.
 - It is possible for a business to have a negative levered cash flow if its expenses exceed its earnings.
- Bloomberg's Debt Adjustment Factor: Represents The debt adjustment factor (AF) reflects the average yield premium over government bonds for a specific rating class, increasing with lower ratings. It applies when a company lacks a fair market curve (FMC). If no credit rating is available, an assumed rate of 1.38 (equivalent to a BBB+ S&P rating) is used. The calculation is proprietary to Bloomberg.



